

## **DELEGATED RESPONSIBILITIES**

	<b>Delegation to Officer(s)</b>	<b>Delegated Officer(s)</b>	<b>Communication and Monitoring of Use of Delegation</b>
1.061	Rebalancing and cash management	PFM (having regard to ongoing advice of the IC and PAP)	High level monitoring at PFC with more detailed monitoring by PAP

### **Rebalancing Asset Allocation**

#### **Background**

The Investment Strategy Statement (ISS) includes a target allocation against which strategic performance is monitored (Strategic Allocation). There are strategic ranges for each asset category that allow for limited deviation away from the strategic allocation as a result of market movements. In addition there is a conditional medium term asset allocation range (Conditional range) to manage major risks to the long term strategic allocation which may emerge between reviews of the strategic allocation.

The Tactical Asset Allocation Group (Investment Consultant & Officers) which meets each month consider whether it is appropriate to re-balance to the strategic asset allocation. Recommendations are made to the Clwyd Pension Manager who has delegated authority to make the decision. Re-balances or asset transitions may be required due to market movements, new cash into the Fund or approved changes to the strategic allocation following a strategic review.

#### **Action Taken**

In the quarter to December 2017, the transition of £70m from the Investec Global Equity mandate to the BlackRock Global Multi Factor mandate was completed. This was as a result of the decision previously agreed with the Committee to allocate 4% of the Fund to a new smart beta allocation as part of the Welsh Pension Partnership arrangements.

### **Cash Management**

#### **Background**

The Pension Finance Manager forecasts the Fund's 3 year cash flows in the Business Plan and this is monitored and revised quarterly. The bank account balance is monitored daily. The main payments are pension related, expenses and investment drawdowns. New monies come from employer and employee contributions and investment income or distributions. This cash flow management ensures the availability of funds to meet payments and investment drawdowns. The LGPS investment regulation only allow a very limited ability to borrow. There is no strategic asset allocation for cash, although there is a strategic range of +5% and a conditional range of +30% which could be used during times of major market stress.

#### **Action Taken**

The cash balance as at 31<sup>st</sup> December 2017 was £29.6m (£43.4m at 30<sup>th</sup> September 2017). Cash balance as at January 31<sup>st</sup> 2018 was £26.6m. The cash flow has been monitored to ensure there is sufficient monies to pay benefits and capital calls for investments.

	<b>Delegation to Officer(s)</b>	<b>Delegated Officer(s)</b>	<b>Communication and Monitoring of Use of Delegation</b>
1.062	Short term tactical decisions relating to the 'best ideas' portfolio	PFM (having regard to ongoing advice of the IC and PAP)	High level monitoring at PFC with more detailed monitoring by PAP

### **Background**

The Tactical Asset Allocation Group (Investment Consultant and Officers) meet each month to consider how to invest assets within the 'Best Ideas' portfolio given the shorter term market outlook (usually 12 months). The strategic asset allocation is 11% of the Fund (increased from 9% at the last strategic review). The investment performance target is CPI +3 %, although the aim is to also add value to the total pension fund investment performance.

### **Action Taken**

Since the previous Committee the following transactions were agreed within the portfolio:

- Full redemption of F & C Equity Linked Bonds - £11.4m (crystallised +45.4% )
- Additional investment of £5.7m in BlackRock Emerging Market Equity
- Additional investment of £5.7m in BlackRock US Opportunities

The current allocations within the portfolio following the transactions are:

- US Equities (3.1%)
- Emerging Market Equities (3.0%)
- European Equities (1.1%)
- Emerging Market Debt (1.1%)
- Commodities (1.1%)
- Real Estate (0.8%)
- Infrastructure (0.8%)

Detailed minutes of the Group identifying the rationale behind the recommendations made to the Clwyd Pension Fund Manager and decisions made under this delegation will be circulated to the Advisory Panel.

As at the end of December 2017, the Best Ideas portfolio has both outperformed its target since inception by 5.1% and added value to the investment return at total Fund level.

	<b>Delegation to Officer(s)</b>	<b>Delegated Officer(s)</b>	<b>Communication and Monitoring of Use of Delegation</b>
1.063	Investment into new mandates / emerging opportunities	PFM and either the CFM or CEO (having regard to ongoing advice of the IC)	High level monitoring at PFC with more detailed monitoring by PAP

## **Background**

The Fund's investment strategy includes a 22% asset allocation to private equity (10%), property (4%), infrastructure (7%) and agriculture (1%). The last strategic investment review reduced the property allocation by 3% and increased the infrastructure allocation by 3%. Given the illiquid nature of these investments this transition will take a number of years to implement. These are higher risk investments, usually in limited partnerships, hence small commitments are made of £8m in each. Across these asset categories there are currently in excess of 50 investment managers, investing in 115 limited partnerships or other vehicles.

The Private Equity & Real Estate Group (PERAG) of officers and advisor meet quarterly and are responsible for implementing and monitoring the investment strategy and limited partnerships across these asset classes. The investments in total are referred to as the 'In-House portfolio'. There is particular focus on Environmental, Social and Governance (ESG) aspects on the investments made.

A review was undertaken of the existing portfolio and future cash flows and the results were incorporated into the forward work plan. As a result, extensive work has been carried out to identify suitable Infrastructure investments. Several commitments have already been agreed and further due diligence is still being undertaken on other possible opportunities. It is anticipated that an allocation of 7% to Infrastructure will be achievable by 2020. Within the remaining In House portfolio, officers are continuing to look at any opportunities which fulfil their agreed strategy. The minutes of the PERAG Group are circulated to the Advisory Panel

## **Action Taken**

Due diligence has been undertaken on a further three Infrastructure investments and the following commitments have been made under delegated authority since the last Committee:

- €9.0 million to Access Co-Investment Fund I (European Infrastructure Fund focusing on Co – Investments and targeting 9 - 11% Net IRR)
- €9.0 million to Arcus Infrastructure Fund II (European Infrastructure Fund and targeting 10 - 15% Net IRR)
- \$10.0 million to Pantheon Global Infrastructure Fund III (Global Infrastructure Fund focussing on Secondary and Co –Investment opportunities and targeting 10 - 15% Net IRR)

Arcus is a follow on Fund with an existing manager, whilst Access is an existing manager with the Fund within the Private Equity portfolio, this is a new Infrastructure mandate for the Fund but focussing on co – investments which reduce cost and carry fees. Pantheon, although been known to the Fund for many years, is a new manager appointed to the increasing Infrastructure allocation and focussing on Global secondary and co – investments. To assist with the governance of the Private Markets portfolio, the Funds aim is not to increase the number of fund manager relationships already in place unless absolutely necessary but as the Fund has increased its allocation to Infrastructure, this has in turn resulted in additional managers.